

# Annual report 2022-2023

## CONNECTING THE DOTS: WORKING TOWARD EQUITABLE HEALTH AND WELLBEING FOR EVERYONE IN ONTARIO

### Vision

Equitable health and wellbeing for everyone living in Ontario.

### Mission


Advance comprehensive primary health care and advocate for changes in Ontario's health and social systems to address inequities.

### Values

- HEALTH EQUITY
- LEADERSHIP
- COLLABORATION
- KNOWLEDGE
- SELF-DETERMINATION

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 Alliance for Healthier Communities

[www.allianceon.org](http://www.allianceon.org)



**Alliance for Healthier Communities**  
Alliance pour des communautés en santé

# Message from the Chair

Dear members,

This has been an important and exciting year for the Alliance for Healthier Communities. It was the year when we celebrated our collective achievements of the past four decades. It was also the year of looking to the future with refreshed vision, mission and values, and the new Strategic Plan launched at last year's Annual General Meeting. Deeply rooted in our shared commitment to health equity, the plan will guide Alliance's efforts to advance health equity through comprehensive primary health care in Ontario for the next five years. With that in mind, we also added Rural, Remote and Northern communities as another priority population for the Alliance along with Indigenous people, Francophones, Black and other racialized people, and 2SLGBTQ+ communities.

Over the past year, the Alliance has been focusing on deepening our relationship with the Indigenous Primary Health Care Council (IPHCC). After a year-long process that entailed many conversations between the Boards and Leadership of both organizations and work by staff, we have developed a joint membership program for Indigenous Primary Health Care Organizations that want to be members of both the IPHCC and the Alliance. It is an important step toward demonstrating Alliance's commitment to Indigenous Health in Indigenous Hands and building ally relationships.

Throughout the year, we continued to work with the Primary Care Collaborative, government and other health system partners to position primary health care as the foundation of Ontario Health Teams, advocate for expansion of community-based primary health care and advance health equity in Ontario's health system. We know that access to team-based comprehensive

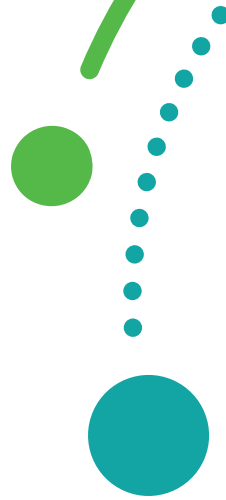
primary health care, embodied in the Model of Health and Wellbeing and Model of Wholistic Health and Wellbeing, drives improved health outcomes for people and communities facing multiple structural barriers. Now, with the return on investment study underway, we will be able to demonstrate the Model effectiveness to the rest of the system.

Looking back at the past year, I see so many success stories. And none of these stories would have been possible without you – Alliance members. As always, I want to honour the incredible work you do in communities across Ontario. But I also see multiple challenges, including the health human resources crisis and staff burnout you are dealing with amidst an ongoing health system transformation. At the Alliance, we recognize these challenges as well as your ongoing commitment to advancing health equity. Our goal is to continue to provide the resources and supports you need to serve your communities and be health equity leaders in the OHT environment as we work toward equitable health and wellbeing for everyone in Ontario.



**Liben Gebremikael**

Board Chair,  
Alliance for Healthier Communities

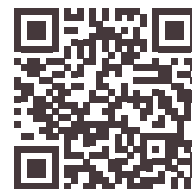


# 2022-2023 Highlights

- The Alliance worked with Primary Care Collaborative and other system partners to advocate for primary care to be the foundation of Ontario Health Teams and for additional investments in community-based primary health care.
- We continued to work on building stronger relationships with the Indigenous Primary Health Care Council (IPHCC). Together, we have developed a joint membership program for Indigenous Primary Health Care Organizations that want to be members of both the IPHCC and the Alliance.
- In April 2022, the Black Health Committee launched the first Black Health Strategy. The strategy lays out a bold approach and roadmap to improve Black health in Ontario.
- With Rural, Remote and Northern (RRN) communities added as Alliance's priority population, we have been supporting the RRN committee to advance issues important to people living in these communities, including access to services, digital equity, transportation, and raising concerns about the Health Human Resource Crisis. These priorities are embedded throughout the Alliance's advocacy work.
- The Alliance has been working with the Indigenous Primary Health Care Council to implement Transitions in Care project, which aims to create better pathways to primary health care for those leaving the correctional system.
- We have been working with members and partners to advocate for additional supports for International Agricultural Workers. Our collective advocacy resulted in \$2.3 million in new funding for Alliance members who serve this population.
- Over the year, social prescribing has grown across Alliance membership and beyond. With three projects underway — Links2Wellbeing, Black-focused Social Prescribing and Social Prescribing for Better Mental Health — it continues to create new pathways between healthcare system and social and community services.
- Our Learning Health System has continued to grow with four learning collaboratives, expanded research library, new tools and resources, webinars and other learning opportunities.
- We are currently involved in 29 ongoing research projects, including demonstrating the value of health promotion across our sector, piloting a patient-reported outcome measures (PROMs) tool, and evaluating financial costs and benefits of comprehensive primary health care to demonstrate the effectiveness of the Model of Health and Wellbeing. Our client and community research partners advisory group was launched in January 2023.
- Over the year, we focused on providing supports to members to help address operational and resource management issues and advance health equity in Ontario Health Team. The Human Health Resources advocacy has been at the forefront of our work, and we worked with ten associations to launch the compensation market refresh.

**To learn more about these and other successes of the past year, make sure to watch our Annual Report 2022-2023 video at:**

**[allianceon.org/Alliance-Healthier-Communities-Annual-Report-2022-23](https://allianceon.org/Alliance-Healthier-Communities-Annual-Report-2022-23)**



# Financial Report 2022-2023

Alliance for Healthier Communities has a solid financial picture, with total revenues of **\$13.3 million**.

Total revenue of approximately \$2 million contributes to our core operations: advocacy, policy, communications, and resource support for our members. This revenue was earned from membership fees, meeting registrations, conference and learning events.

Additional revenue of **\$6.5 million** contributes to our Information Management and Learning Health Systems Program. This revenue was earned from IMS participation fees and from Privacy and Security Training conducted with member organizations. **\$2.6 million** of IMS fees are a direct flow through to vendors and the rest of the funding was used to support the Data Centre and development of BIRT.

Grant funding in the amount of \$5.3 million was received from the Public Health Agency of Canada, Links2Wellbeing Social Prescribing, Ontario Health, Balsam Foundation and Queen's University. A significant amount of this funding was distributed to participating member centers.

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**AS OF MARCH 31, 2023, THE ALLIANCE'S FUND BALANCES TOTALED \$774,234.**

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General Fund: **\$30,460** was transferred to our general reserve. The balance in the General Fund is **\$317,531**.

IMS Fund: **\$30,000** was transferred to our IMS reserve. The balance in the IMS Fund is **\$260,019**.

Research and Evaluation Fund: **\$196,684** was transferred to a new reserve this fiscal.

Audited statements are available upon request.

## Alliance Board 2022-2023

**Liben Gebremikael, Chair**  
Executive Director, TAIBU  
Community Health Centre

**Aniko Varpalotai, Vice-Chair**  
Board member, Central  
Community Health Centre

**François Seguin, Treasurer**  
Board member, l'Équipe de santé  
familiale communautaire de  
l'Est d'Ottawa

**Marc Bisson, Secretary**  
Executive Director, Centre de  
santé communautaire de l'Estrie

**Cliff Ledwos, Director**  
Associate Executive Director and  
Director of Primary Health Care,  
Access Alliance Multicultural  
Health and Community Services



**Danielle Wilson, Director**  
Executive Director, Noojmowin  
Teg Health Centre

**Denis Constantineau, Director**  
CEO, Centre de santé  
communautaire du  
Grand Sudbury

**Elise Harding-Davis, Director**  
Board Chair, Harrow Health  
Centre FHT

**Kirsten Woodend, Director**  
Board Chair, Peterborough 360  
Degree Nurse Practitioner-Led  
Clinic

**Mariette Sutherland, Director**  
Board member, Shkagamik-Kwe  
Health Centre

**Mike Bulthuis, Director**  
Board Chair, Centretown  
Community Health Centre